

DMC No. 000001  
Roll No. 23257019  
Regn. No. 23-DEO-478

RESULT-cum-DETAILED MARKS CARD  
MASTER OF BUSINESS ADMIN SEM-03 EXAM : SEP- 2025  
(CBCS-CDOE)

Name : AJAY KUMAR  
Father's Name : BIRBAL  
Mother's Name : ROSHNI  
Institute : CENTRE FOR DISTANCE & ONLINE EDUCATION KURUKSHETRA

DETAILS OF MARKS

| Sr. No. | Subject                                             | Marks Obtained | Minimum Pass Marks | Maximum Marks | Grade Letter | Grade Points | Credit | Credit Obtained |
|---------|-----------------------------------------------------|----------------|--------------------|---------------|--------------|--------------|--------|-----------------|
| 1       | MBAD-301 STRATEGIC MANAGEMENT                       | 62 12          | 40AG               | 100           | A            | 8            | 04.0   | 32.0            |
| 2       | MBAD-302 OPTIMIZATION MODELS FOR BUSINESS DECISIONS | 54 15          | 40AG               | 100           | A            | 8            | 04.0   | 32.0            |
| 3       | MBAD-303 SUMMER TRAINING                            | AB F           | 40AG               | 100           | F            | 0            | 04.0   | 0               |
| 4       | MBADHR-301 MANAGEMENT OF INDUSTRIAL RELATIONS       | 63 14          | 40AG               | 100           | A+           | 9            | 04.0   | 36.0            |
| 5       | MBADHR-304 HR ANALYTICS                             | 64 14          | 40AG               | 100           | A+           | 9            | 04.0   | 36.0            |
| 6       | MBADHR-305 HRD: SYSTEMS & STRATEGIES                | 58 14          | 40AG               | 100           | A            | 8            | 04.0   | 32.0            |
| 7       | MBADHR-303 GROUP DYNAMICS & LEADERSHIP EXCELLENCE   | 67 11          | 40AG               | 100           | A+           | 9            | 04.0   | 36.0            |
|         | TOTAL                                               | ***            |                    | 0700          |              |              | 28.0   | 204.0           |
|         |                                                     |                |                    |               |              |              | 24.0   | 204.0           |

RESULT : RE - TILL APR- 2027 IN : MBAD-303

DATED : AUG 07,2026  
KURUKSHETRA

Checked by 1. \_\_\_\_\_ 2. \_\_\_\_\_  
(Clerk) (Assistant)

Date of issue \_\_\_\_\_



CONTROLLER OF EXAMINATIONS